



Executive Guide to “Breakthrough Project Management”

Project Alliancing (PA) and Critical Chain Project Management (CCPM)

Methods that INCREASE and ENSURE project collaboration

In 1997 the book “Critical Chain” was published, introducing the world to CCPM (Critical Chain Project Management). Since then project managers in all fields have used it to significantly improve project performance without compromising on scope or quality.

However, despite a few successful exceptions, the use of CCPM has not gained much traction in the capex or construction sectors. It is not because the method doesn’t work in construction. It does, and has been use in construction across the world.

I believe that the main reason for the lack of take up of CCPM is that it requires a collaborative project team, involving all the main players on a project.

Since the 1990’s when in the UK Latham and Egan encouraged the construction industry to work in a more collaborative way, the results have been mixed. Many in the industry still see collaboration as a premium price option, something we do only when we can afford it.

Project Alliancing (PA) is a collaborative contracting strategy that removes the major barriers to collaboration in a project team. Like CCPM, it was used with great success in the UK and Australia in the 1990’s. But since then has only been marginally used elsewhere.

The presentation will suggest that combining CCPM and a Project Alliance offers the industry a powerful approach to improvement. It will show how both methods by themselves have delivered significant benefits to project performance, highlighted by several case studies. Delegates will learn how in combination they offer a robust approach to delivering improved ROI for the clients, and improved profitability for the supply base and contractors.